

PROJECT LESSONS-LEARNED REPORT

Project Title:	Procurement of health products for Ministry of Health and Medical Industry of Turkmenistan
Country:	Turkmenistan
Related CPAP Outcome	The people of Turkmenistan, especially vulnerable groups, enjoy better coverage of quality health care services focusing on women and child health, nutrition, non-communicable diseases (NCDs), TB and Multiple Drug Resistant Tuberculosis (MDR TB), early detection and prevention.
	Project Description and Key Lessons-Learned
Brief description of context	Facilitated procurement of 1st and 2nd line anti-tuberculosis medicine, TB reagents and consumables to ensure continuous quality treatment and diagnostic services to patients. The Ministry of Health and Medical Industry of Turkmenistan requested UNDP CO to procure the above goods with the MOH funding.
Brief description of project	The goal of the project was to support the Government of Turkmenistan in the implementation of National TB Programme 2016-2020. The project, specifically, facilitates procurement of 1st and 2 nd line anti-tuberculosis drugs and TB reagents and consumables to ensure continuous quality treatment and diagnostic services on tuberculosis.
	The project addressed the issues such as quality detection of tuberculosis, including its drug resistance, availability of quality TB drugs for treatment.
Key project successes	Key successes for the project:
	Ensuring uninterrupted diagnosis and treatment of tuberculosis and drug-resistant tuberculosis (MDR-TB) country-wide.
	Ensuring that all diagnostic and treatment services are provided with the reagents and medicines procured from WHO pre-qualified manufacturers (UNDP ensured quality of the supplied reagents and medicines).
	Factors that contributed to success of the project are:
	Political commitment of the Government of Turkmenistan to fight tuberculosis. The project received support from the highest levels of the Governments: Cabinet of Ministers, Ministry of Health, Ministry of Internal Affairs.
	Commitment and dedication of the Ministry of Health and of National TB Programme, whose staff provided all needed support and technical advice.
	Partnerships: implementation of the project involved international agencies (WHO, Global Fund, Global Drug Facility) and national partners (besides National TB Programme, also National Red Crescent Society, Turkmen State Medical University, National Drug Registration Authority).
	Centralized and state-owned health care. It helped with timely implementation of the

	MoH decisions, and fulfilment of the management recommendations, timely issuance of
	licenses, timely issuance and implementation of distribution lists etc.
	Stable environment. During the project period the economic parameters of Turkmenistan were stable, with fixed rate of USD/national currency and market prices.
	Support from the UNDP Health Implementation Support Team (HIST) in Geneva and New York. Any emerging matters with the grant implementation were timely addressed through consultation with the Team and other country offices.
Project shortcomings and solutions	The project was of purely procurement services. As for the development side (e.g. assistance with improving/strengthening national procurement and supply mechanisms, national capacities) this was done through the Global Fund project that complements this cost-sharing agreement.
Lessons learned	What could have been done differently/ better?
	 What would you recommend to improve future programming or for other similar projects elsewhere?
	The project could include development aid, such as assistance with improving/ strengthening national capacities in procurement and supply.
	The project could decrease its GMS from 7% to 5% as to incentives the Government to increase its cost-sharing funding.
	What mistakes should be avoided if the initiative were to be replicated?
	There were no major mistakes. The key recommendations were provided above.
	How easy would it be to replicate the successes in a different context/ country?
	The provided key lessons learnt are not country-specific and have to be taken into consideration for programming of other health procurement projects.
Follow-up Actions	The Ministry of Health increased funding for cost-sharing project for 2019-2020 and expanded the scope of requested products from TB and HIV to new areas, such as viral hepatitis C, reproductive health.
	Project Information
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